ANNUAL REPORT

National Wreaths Across America Day
December 17th, 2022

MISSION

Remember the fallen

Honor those who serve and their families

Teach our children the value of freedom
MESSAGE FROM THE CHAIRMAN

Having the opportunity to again serve as the Chairman of Wreaths Across America’s Board of Directors during 2022, I was honored and proud to represent WAA in its mission to Remember, Honor and Teach, throughout the year. However, my role was only an extension of the dedicated work and efforts of so many others including all the WAA Board Members, staff, location coordinators, volunteers, donors, sponsorship groups, trucking partners and other supporters for their continued belief and commitment to never forgetting the service and sacrifice of our veterans and their families.

Each of you have contributed to the overall success of WAA efforts in the placement of some 2.7 million veterans’ wreaths at over 3,700 locations by millions of volunteers, a third of which were children. December 17, 2022, National Wreaths Across America Day, was once again recognized by a unanimous resolution of the U.S. Congress and represented the 31st consecutive year of veterans’ wreaths being placed at Arlington National Cemetery, when Morrill Worcester, our Founder, first brought one truck of 5,000 wreaths to Arlington in 1992.

The theme for 2022 was “Find A Way To Serve” which was demonstrated by the efforts of so many individuals who not only volunteered to help place wreaths, but for those who worked with their local community groups and veteran’s organizations to assist others in need. Thanks to Cindy Tatum, a Gold Star Mother and retired educator, serving as WAA’s Curriculum Developer, we now have an exciting educational resource for educators and learners of all ages available in the teaching of our next generations the value of Freedom. The WAA Mobile Educational Exhibit ambassador teams continued to travel across America spreading the mission and welcoming home hundreds of Viet Nam veterans.

The theme for 2023 is “Serve and Succeed” during which we are looking to hear stories and examples of those who have not only served in the military but have gone on to succeed in other areas to the benefit of others and their communities.

Again, I appreciate the support you have given me as Chairman over the past year and I thank all of you for never forgetting our veterans, past and present, for what they have done to preserve and protect our freedoms.

Respectively,
Wayne Hanson, Chairman of the Board of Directors
What is Wreaths Across America?

• Yearlong mission is to Remember the fallen, Honor those who serve, and Teach the next generation the value of freedom.
• 2022, was the 31st year of placing veterans’ wreaths at Arlington National Cemetery.
• Expanding to other thousands of participating locations around the world.

2022 Theme

Wreaths Across America’s 2022 Theme was “Find a Way to Serve.” It was inspired by the American Rosie movement.

“You don’t have to be in military service to serve your community and country,” said Karen Worcester, executive director of WAA. “Serving others, or being in service to others, gives purpose and I’ve seen first-hand from Gold Star Families to veterans, how it can help people heal.”

The American Rosie Movement™ is an organization with a mission to find and capture the stories of the World War II-era women known as Rosie the Riveters, or simply ‘Rosies.’ These women pulled together to do the work that needed to be done for our freedom. The movement encourages youth to get involved in their own communities to serve in small ways that can make a big impact.

“Every person has something to give, whether it is their time, ideas, compassion, or resources,” Karen added. “What can seem like the simplest act or gift, can start a nationwide movement and that is our hope that this theme will spark in people. I think Mother Teresa said it best: ‘The greatest good is what we do for one another.’”
Remember the Fallen...

The Remembrance Tree Program provides a living memorial to loved ones lost.

Over the last year, 1,300 new replica dog tags were placed in memory of loved ones who served.

In 2022, 3,702 total locations - 560 more than the year prior - participated on National Wreaths Across America Day!

More than three million volunteers helped place 2.7 million sponsored veterans’ wreaths, saying each persons name out loud, keeping their memory alive.

The Gold Star Family History & Hospitality House was officially opened in May. The renovation effort began nearly 5 years ago and was designed as a place where Gold Star Families can gather and share stories with each other and the community.

WAA dedicated several rooms in memory of the service and sacrifice of our nation’s heroes.
2022 ESCORT TO ARLINGTON


For the 8th year in a row Chevrolet, has generously provided the Wreaths Across America wrapped escort vehicles, transporting participating Gold Star families and veterans. In addition, Chevrolet has also donated 4,000 veterans’ wreaths for placement at Arlington National Cemetery to help honor our nation’s veterans.

Participants included Gold Star Families – including the National President of American Gold Star Mothers, Inc., Sarah Taylor – Blue Star Families, volunteers, and veterans representing many eras and local Veteran Service Organizations such as the VFW, American Legion, Disabled American Veterans, VFW Auxiliary, and the American Legion Auxiliary, and more. Members of the Patriot Guard Riders and Patriot Riders, and law enforcement from departments across Maine and other states along the route will provide escort to ensure safe transport for all participants throughout the week.

Details for the 2023 escort will be available by July at www.wreathsacrossamerica.org/arlington-escort-information.
Remember the Fallen...

HONOR FLEET & LOGISTICS

644
Number of loads of veterans’ wreaths hauled

BNSF, J.B. Hunt, and Norfolk Southern
transported wreaths across the country via intermodal

HONOR FLEET & LOGISTICS

6 HUBS
1. Main Street Movers Irvington, NJ
2. Interstate Van Lines Springfield, VA
3. Dana Burns Hebron, OH
4. Dallas Moving and Storage Wylie, TX
5. Turner Falls Municipal Airport Turner Falls, MA
6. Westar Moving and Storage Houston, TX

309+
Number of trucking companies

Crowley, Matson Navigation Co., and Old Dominion Freight
transported wreaths via ocean vessel

7 Cross Docks
1. McGuire Moving and Storage Saint Louis, MO
2. Dircks Moving and Logistics Phoenix, AZ
3. Total Transportation of MS Richland, MS
4. Ace Relocation Systems Inc San Jose, CA
5. Golden Services LLC Fife, WA
6. NFI/Lows Greensboro, NC
7. Ace Relocation Systems Inc Phoenix, AZ

To find a complete list of Honor Fleet Companies visit
www.wreathsacrossamerica.org/trucking
HONOR THOSE WHO SERVE

- WAA conducts several programs to honor our veterans, including our popular Thanks-A-Million campaign, which distributes free “I Owe You” cards to people all over the country.

- The organization participates in veterans’ events throughout the year including covering many LIVE with Wreaths Radio.

- Through our Group Sponsorship program, WAA has helped other nonprofits such as Civil Air Patrol, Scouts, 4-H Clubs, local VFWs and American Legions raise funds for their own community and program needs.

- By regularly sharing the stories of service, sacrifice and success across all our owned channels, WAA honors the lives of those who served, are service and their families.

- WAA is a Commemorative Partner of The United States of America Vietnam War Commemoration. In 2022 alone, WAA had the honor to pin and Welcome Home Vietnam Veterans at the WAA museum and at Mobile Education Exhibit events across the country.

SPONSORSHIP GROUPS

Wreaths Across America is proud to partner with nonprofits and veteran service organizations across the United States in supporting our nation’s heroes and thanking them for their service.

Through our Pay Back Group program, WAA stimulates other charitable funds by returning $5 of every wreath sponsorship received through these groups to them. In doing so, we “do good twice,” recognizing the commitment made by other nonprofits to support WAA by directly giving back to their missions in turn.

NEW Sponsorship Groups

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<th>Region 3</th>
<th>Region 2</th>
<th>Region 1</th>
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</thead>
<tbody>
<tr>
<td>314</td>
<td>242</td>
<td>188</td>
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$20M+ Has been given back since 2007.

Total new groups in 2022 – 1,145
New TEACH Program

In keeping with the 2022 theme, “Find a Way to Serve,” and the organization’s commitment to teach the next generation the value of freedom through stories of courage and character, we were proud to announce the launch of our revamped TEACH program in May.

The program, which was put together by retired educator and Gold Star Mother Cindy Tatum, shares an established curriculum designed to teach the next generation about the value of their freedom. In the second half of 2022, with consistent updates based on American holidays and other important historical events, this program has become wildly popular with professional educators and homeschoolers, receiving over 4,000 individual downloads!

Lesson plans are FREE to download from www.wreathsacrossamerica.org/teach and are also available to all educators and homeschoolers on Teachers Pay Teachers. The program curriculum encompasses all grades starting at kindergarten through the senior year of high school.

“Being a part of helping Wreaths Across America teach younger generations about the value of freedom and the importance of honoring those who sacrificed so much to protect those freedoms, is something I know I am supposed to be doing and I know my son Daniel would want me to do,” said Tatum, a Gold Star Mother who lost her son who was serving in the USMC on Christmas Eve. “I want America’s youth to learn that as citizens of this world, there are things they can do to lift the human spirit, things that are easy, things that are free, things that they can do every day.”
Teach the next generation

MOBILE EDUCATION EXHIBIT (MEE)

In 2022, the MEE attended 165 events in 27 states. The MEE saw over 16,300 visitors during these events; 1,361 Vietnam Veterans were pinned and Welcomed Home. This unique museum on wheels brings the WAA mission to YOUR community, while teaching about the personal stories of those who serve/have served within that community. The MEE stops at local schools offering learning tools, interactive-media projects and opportunities to participate in our efforts and shares stories of veteran courage and sacrifice. The MEE can be used for private, public, school, community, and corporate events and leaves a lasting impact everywhere it goes!

1,922 Vietnam Veterans “Welcomed Home”
Growth by Region

REGIONAL LIAISONS

LOCATION TYPES

<table>
<thead>
<tr>
<th>Location Type</th>
<th>Count</th>
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<tbody>
<tr>
<td>County</td>
<td>65</td>
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<tr>
<td>Memorial</td>
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<td>1171</td>
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<td>579</td>
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<tr>
<td>State</td>
<td>104</td>
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</table>

Total: 3,728

*National Park Service (NPS)
Celebrating Location Coordinators

The following Volunteer Location Coordinators are celebrating 10 years supporting and growing the mission in their community!

Alesia Swartz
Belington, WV
Alfreda Speer
Cedar Vale, KS
Art Rittenhouse
Sayreville, NJ
Arthur Edwards
Grand Junction, CO
Barb Leary
Hinesburg, VT
Bernie Koprince
Knoxville, TN
Carol Turnman
Crofton, MD
Colin Peterson
Georgetown, SC
Corey Telschow
Midland, TX
David McCaffrey
Somers, CT
Diana Johnson
Point Pleasant, WV
Don Walk
Cheyenne, WY
Donald Knapp
Scituate, MA
Eric Fithyan
Wellsburg, WV
Grant Grasselle
California, MD
James Voss
Kingston, NH
Jerri McBride
Herington, KS
Karl Crawford
Petoskey, MI
Leanond Hale
Kansas City, MO
Linda Branam
Clovis, CA
Linda Wallace
Cobalt, CT
Lindsay Fisher
Vancouver, WA
Mel Harbaugh
Sylvania, OH
Melody Judd
Show Low, AZ
Michael Frybarger
West Unity, OH
Michael Lee
Springfield, IL
Morris McLees
Bozeman, MT
Nathan Morris
Owensboro, KY
Pam Young
Declo, ID
Paul Hoover
Rosebush, MI
Randy Lewer
Wesley Chapel, FL
Shirley White
Davis, WV
Steve Armstrong
Bigfork, MT
Stu Martinez
La Pine, OR
Thomas Sullivan
Boston, MA
Tzena Scarborough
Spokane Valley, WA

WAYS TO GIVE

COMBINED FEDERAL CAMPAIGN
Wreaths Across America’s CFC# 66860

MATCHING DONATIONS
From employers, ask your Human Resources Department if your company offers this benefit to employees.

VOLUNTEER GRANTS
You can do this through various organizations such as Walmart, Verizon and more!

FACEBOOK GIVING CAMPAIGNS
Be sure to notify WAA HQ if you are running a campaign on Facebook so that funds are designated for your Location or Sponsorship Group.
Honor Fleet Achievements

The following Honor Fleet members are celebrating 10 years helping to MOVE THE MISSION!

2022
Bay & Bay
Boyd Brothers
Central Oregon Truck Company Inc
Central Transport
Covenant Transport
Delhaize Transportation
(DbA Hannaford Supermarkets)
Don Hummer Trucking
Halvor Lines
Hoekstra Transportation, LLC
John Christner Trucking
Kennesaw Transportation
Carter Express

2021
AAA Cooper
Allen Lund Company
American Trucking Association – Workforce Heroes
Baylor Trucking
C.R. England
Cargo Transporters
Dart Transit
Estes Express Lines
Freymiller
G&P Trucking
Hartt Transportation Systems
Jagtrux
Load One, LLC
Motor Carrier Service
Pottle’s Transportation
Prime Inc.
Swift Transportation
U.S. Xpress, Inc.
Timeline

1992
First wreaths (5,000) donated by Morrill Worcester and Worcester Wreath Co.

2005
Iconic photo of wreaths in snow became a viral sensation

2006
With the help of civic organizations, simultaneous wreath-laying ceremonies were held at over 150 locations around the country.

2007
Wreaths Across America formed as a 501(c)(3) nonprofit organization

2012
Millionth wreath placed at Arlington National Cemetery

2014
For the first time, every headstone at Arlington National Cemetery received a wreath.

2016
25th year that veterans’ wreaths were placed at Arlington National Cemetery.

2018
Mission advances overseas with the first placement of 9,387 veterans’ wreaths at Normandy-American Cemetery in France.

2019
Placed 2.2 million veterans’ wreaths at 2,158 participating locations across the country and at the Netherlands and Luxembourg American Cemeteries.

2020
Placed 1.7 million veterans’ wreaths at 2,557 participating locations during COVID-19. Volunteers adapted to local restrictions to carry out the mission.

2021
2.45 million wreaths placed at 3,137 locations. 30th year that veterans’ wreaths were placed at Arlington National Cemetery.

2022
2.7 million wreaths placed at 3,728 locations, including Cuba, Puerto Rico, Guam and the Virgin Islands.
Join the Mission

1. **Sponsor A Wreath**
   Honor veterans in your local community by sponsoring a wreath that will be placed on a veteran’s grave. You choose the location. Groups can get involved as a fundraising project.

2. **Volunteer**
   Help place wreaths on a veteran’s grave at any of our 3,700+ participating locations. Involve your friends and family to honor our servicemen, women and families.

3. **Add a New Location**
   Coordinate a wreath-laying ceremony at a cemetery or veteran’s memorial in your town. Determine if this location is already participating by checking our website. We have resources to help you plan your ceremony.

4. **Start a Sponsorship Group**
   Your civic, nonprofit, school or other group can help raise wreath sponsorships for Arlington or your local cemetery. A portion of the funds can be returned to help your group through the $5 back program. We offer resources and assistance to ensure your success.

5. **Corporate Sponsorship**
   Make an impact in the community where you do business, and your employees and customers live. Support a local wreath laying by volunteering as a group to place wreaths, help raise funds, or provide in-kind support for a fundraising event.

6. **Donate Trucking Services**
   The support from the transportation industry is how WAA can deliver millions of veterans’ wreaths to every single state. Whether you are a professional driver who owns your own truck, or a carrier who can cover a load, we can use your help! It has been said that veterans’ wreaths are the most precious cargo a driver can deliver.

**BOARD OF DIRECTORS:**
Wayne Hanson, Chairman
Michael Edgecomb, Vice Chairman
David Russen, Jr., Treasurer
Renee Worcester, Secretary
Dr. Pamela W. Slaven-Lee
Sarah J. Worcester
Patrick Simmons
Col. Daniel M. Leclair
James F. Farrell
Barry Pottle
Ann Ahern Hanson
Daniel Patrick Mead
Lorna Harris
Randy Lewer
Ron Sailor
Debbie Ruane Sparks
Karen Diefendorf
Nate Lewis

**ADVISORY BOARD:**
Scott DeMasi
Michael Calenda
Duane Belanger

**BOARD COMMITTEES:**
Executive Committee
Technology Committee
Finance Committee
RFP Committee

**EXECUTIVE DIRECTOR:**
Karen Worcester

**FOUNDER:**
Morrill Worcester
NEWSLETTERS

• **Mission Matters** (monthly) 164,250 subscribers; average open rate 25%
  - Publicly-facing, highlights mission-focused content and activities that subscribers can take part in. Provides an opportunity for supporters to stay informed and engaged in the mission all year long!

• **Location Connection** (monthly) 7,925 subscribers; average open rate 52.5%
  - Internal – for registered Location Coordinators and Group Leaders – provides resources and news/events that can help them stay engaged with the mission and their community throughout the year.

• **Moving the Mission** (quarterly) 2,210 subscribers; average open rate 20.5%
  - Public-facing, designed to focus on all this WAA transportation! Provides opportunities throughout the year for logistics companies to get involved, this is a great way to stay informed!

• **Sponsor Spotlight** (quarterly) 1,000+ contacts
  - This newsletter serves as a regular update to WAA’s corporate partners about news and activities they can get involved in throughout the year.

• COMING SOON! **Teaching Times with Wreaths Across America**
  - This quarterly newsletter will focus on the lesson plans being developed for youth of all ages and highlight WAA’s education partnerships and community collaborations!
Wreaths Across America Radio, is a full-time internet radio station that broadcasts a variety of music, news, and stories regarding American veterans, their families, and the ongoing community work of Wreaths Across America and its local volunteers.

“The Wreaths Across America Radio lineup is constantly evolving as we are always looking for content that is relevant to veterans and military families, and in support of the mission of Wreaths Across America,” said Jeff Pierce, Director of Broadcasting and Media Partnerships for Wreaths Across America. “As a Voice for America’s Veterans, we are open to talking to anyone who has a veterans-related show or podcast they’d like to share.”

Wreaths Radio recently announced several strategic partnerships with veteran radio programs— you can listen to Wreaths Across America Radio’s 24/7 internet stream anytime and anywhere on the iHeart Radio app, Audacy app, TuneIn app, or on our website here.
2022 by the Numbers

TOP EARNED MEDIA EFFORTS

- Wreaths Across America Day 2022
- Mobile Education Exhibit Visits
- Wreaths Radio Roundtables
- Escort to Arlington
- 2022 Theme Announcement
- National Flag Waving – Anniversary of September 11th
- Detective Paul Newell Honored
- Human interest stories: Uvalde, TX receives donation; and Youth Location Coordinator
- Clemente Honored in Puerto Rico

Earned Media

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<thead>
<tr>
<th>2022 Media Articles (local and National)</th>
<th>2021 Media Articles (local and National)</th>
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<tr>
<td>41,800</td>
<td>36,971</td>
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<table>
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<tr>
<th>2022 Media Impressions</th>
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<tr>
<td>33 Billion</td>
<td>21.9 Billion</td>
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Corporate Sponsors

THANK YOU TO THESE FINE SPONSORS

**LEVEL 6 DONORS ($100,000 AND UP)**
- AMERICAN AIRLINES
- BENNETT INTERNATIONAL GROUP
- CHEVROLET
- DAUGHTERS OF THE AMERICAN REVOLUTION
- INTERNATIONAL PAPER
- JB HUNT
- JERSEY MIKE’S SUBS
- LOCKHEED MARTIN
- MISSION BBQ
- NORTHROP GRUMMAN
- SUNBELT RENTALS
- TEAM BEAR
- TRUIST
- TYSON FOODS
- UNUM
- WALMART
- WORCESTER WREATH CO.

**LEVEL 5 DONORS ($75,000 - $99,999)**
- AMERICAN LEGION
- FASTPORT

**LEVEL 4 DONORS ($40,000 - $74,999)**
- COMCAST CABLE
- CROWLEY CARES
- DARCAR
- GARY SINISE FOUNDATION
- NAIT IAT/INSURANCE GROUP
- PENSKE
- PILOT FLYING J
- RXO

**LEVEL 3 DONORS ($25,000 - $39,999)**
- CENTRAL STATE MANUFACTURING
- CHARLES SCHWAB
- THE FRAN HASCH LAW GROUP
- LEIDOS
- MATSON
- NORFOLK SOUTHERN
- PENFED
- RAYTHEON
- USAA

**LEVEL 2 DONORS ($15,000 - $24,999)**
- AMERICAN EX-PRISONERS OF WAR
- BAE SYSTEMS
- BECHTEL POWER CORPORATION
- BRYAN BUILDERS
- CROWLEY SOLUTIONS
- ECOLAB
- T ROWE PRICE

**LEVEL 1 DONORS ($5,000 - $14,999)**
- AF GROUP
- AIRECO
- ALKERMES
- ARMED FORCES GEAR
- ARKANSAS RUN FOR THE FALLEN
- AVERITT
- BANK OF AMERICA
- BCB TRANSPORTATION
- BD
- BRAZOS FAMILY CARES
- BRISTOL MYERS SQUIBB
- BROWN DOG TRUCKING
- CAESARS ENTERTAINMENT
- CARIBBEAN PRODUCE EXCHANGE
- CHEWY
- COURAGE AND SACRIFICE
- COX
- DIGNITY MEMORIAL
- ENCORE ENERGY TRANSFER
- ENTERPRISE HOLDING
- FARMERS INSURANCE
- CITY OF FORT PAYNE, AL
- GALLERY SHIPPING
- GENERAC
- GUIDEHOUSE
- HALEON
- HYSTER COMMUNICATIONS
- IDIRECT
- GOVERNMENT
- IRON MOUNTAIN
- IOMAXIS
- KPMG
- LEONARD A GOOD TRUST
- MEIJER
- M.C. DEAN, INC.
- MCGUIREWOODS LLC
- NESTLE
- ODYSSEY SYSTEMS
- OPTUMSERVE
- PHILLIPS 66 VETERANS NETWORK
- PRATT & WHITNEY
- QORVO
- QTS DATA CENTERS
- REPUBLIC NATIONAL DISTRIBUTING COMPANY
- SANTANDER
- SIG SAUER, INC.
- SUBARU
- SURGICAL CARE AFFILIATES
- STEAMPUNK
- TELEDYNE MARINE
- TEKSYNAP
- T-MOBILE
- TRI STAR FREIGHT
- VOLKSWAGEN NORTH AMERICA
- WEALTHSPIRE
- YELLOW
Financials

ADMITTED BUDGETS
Wreath Year 2022: $37,497,000
Wreath Year 2021: $27.8 million

TOTAL FUNCTIONAL EXPENSES

PAYBACKS

Since 2007 $20 million+
2022 $2.7 million

Wreath Year 2022: $2.7 million
Wreath Year 2021: $27.8 million

Amounts distributed back to our community Sponsorship Groups. “It would be disingenuous to not contribute to our sponsorship groups who support our mission.” – Karen Worcester

Note: Since Wreaths Across America is currently on a fiscal year and not a calendar year, the organization’s 990 will have the beginning of the fiscal year as the tax return year (i.e., June 30, 2022, will show as 2021 990). This changed, starting December 31, 2022.

To view current and past 990’s visit: wreathsacrossamerica.org/finance
Our mission resonates with many and the wreath laying event provides an opportunity for families, communities, and the country to set aside differences and join in acknowledging those who have championed our freedoms.

The 2022 theme, “Find a Way to Serve,” was a perfect prompt for young and old alike to contribute to their communities through the WAA program and to experience the gratification, and often healing, that comes from giving of oneself.

The pages of this report detail the milestones and successes of the past year. Many of these accomplishments are easily measured from the addition of XX participating locations and XX sponsorship groups, to the incredible media outreach statistics, culminating with the honoring of 2,705,000 veterans with wreaths on National Wreaths Across America Day.

Arguably, the evolvement of the TEACH initiative from the top of our wish list to a successful growing reality is a significant achievement. We share important education materials on our owned channels and on national teacher’s resource site Teachers Pay Teachers. We engage young people not only through character-based curriculum, but by encouraging hands-on service opportunities with focus on interacting with veterans and military families.

What perhaps is not as easy to capture is the ground swell of support we’ve seen across the country join the WAA family. From our inception in 2007 we have committed to work with like-minded organizations to build a firm foundation from which to instill in the next generation an appreciation for the cost of freedom, a personal connection with those who have served and to embrace an inherent responsibility for the preservation of that freedom. Working through sponsorship groups that labor year-round in their communities, we not only keep the stories of heroism and service a part of daily life but have “given back” over $20,000,000 to support veteran and civic causes in local communities.

In short, a $17 sponsorship does so much more than place a wreath on a headstone.
Looking forward to 2023, with our new theme “Serve and Succeed,” we will continue to collaborate with Veteran Service Organizations (VSOs) to highlight resources for veterans in need and promote awareness through “their” stories as we have always done. We will also highlight incredible people who attribute their successful careers in the private sector and personal lives to their training and service while in the military. There are so many inspiring stories of men and women who continue to serve and succeed after they take off the uniform.

As I reflect on 2022 and look to next year and beyond, I am more aware than ever of what WAA represents. On Dec. 16, 2023, we will once again pause to place the wreaths and say the names. It will be an incredibly meaningful event, but I would argue that equally important is the time spent leading up to Wreaths Across America Day. The time we spend working together, sharing stories, teaching, and touching the lives in our community make that day of coming together even more special.

The next few months will fly by and it’s my hope we all enjoy the journey and those we meet along the way. In the words of Pericles, “What you leave behind is not what is engraved in stone monuments, but what is woven into the lives of others.”

I want to personally thank the volunteers, staff, and our sponsors for continued dedication.

**Remember – Honor – Teach**

With gratitude,

Karen Worcester, Executive Director

“I CANNOT DO ALL THE GOOD THAT THE WORLD NEEDS. BUT THE WORLD NEEDS ALL THE GOOD THAT I CAN DO.”

– JANA STANFIELD